Questionnaire regarding the operation of an urban revitalization corporation system (for governments)

[Answer column legend]

	Single answer. Please enter the number "1" in the one box that applies.
	Multiple answers. Please enter the number "1" for all boxes that apply or for the number specified in the question.
	Fill-in type (descriptive answer). Please write your answer directly.

First, please fill in your (i.e., respondent) information.

Name:	
Municipality name:	
Affiliated department:	
Email address:	
Telephone number:	

Please answer questions 1–11 once per local government.
(Even if the municipality has designated multiple urban revitalization corporations, please provide only one answer)
For question 12 onwards, if the municipality has designated multiple urban revitalization corporations, then please provide an answer for each corporation.

Q1 Does your municipality have an administrative handling outline for the designation of urban revitalization corporations? (Single answer)

- a Yes, it is open to the public.
- b Yes, it is not open to the public.
- c No.

Q2 (Respond only if you selected "a" or "b" in question 1) Please enter below the year in which the Administrative Manual was created, according to the Western calendar year.
(If revisions have been made, only the year of creation is sufficient)
Year of creation： (year) (Please enter the year of creation)

Q3 What are the criteria for the designation of an urban revitalization corporation?
Please select all items that apply. (Multiple answers)

- a The corporation must carry out its activities for the benefit of an unspecified number of people.
- b The corporation's activity purpose must be to promote community development.
- c The corporation applying for becoming a urban revitalization corporation or its maternity management must have a track record of community development activities.
- d The corporation must have an office in the city and conduct its activities in the city. (The scope of activities may include areas outside the city.)
- e The corporation must have the necessary organizational and staffing structure.
- f The corporation must have a financial basis to cover the necessary expenses.
- g The corporation must have, or will have, sufficient cooperation with government agencies and private organizations.
- h There are no designation criteria.
- i Other. (Please specify in the box below)

(Choices are created based on the Ministry of Land, Infrastructure, Transport and Tourism's "Guidelines for Public-Private Partnership Urban Development (March 2021)" p. 21)

Q4 Please indicate the section in your municipality that is in charge of designating urban revitalization corporations and the section in charge of its operation.

Section in charge of designation：

Section in charge of operation：

Q5 What steps are you taking in the preliminary stages of preparing to designate an urban revitalization corporation?
Please select the items that apply to the question above. (Multiple answers)

a ☐ The system includes a preparatory organization for an urban revitalization corporation. (Please write the name of the system in the box below)
(Supplementary explanation)
An example of a: Osaka City, "Urban revitalization corporation preparatory organization accreditation system"

b ☐ We are responding by establishing a system to promote area management
and community development activities in which the community takes the initiative. (Please write the name of the system in the box below)
An example of b: Nagoya City, "Registration and accreditation system for local community development organizations"

c ☐ There is no specific program, but individual consultation is being provided from the preparatory stage.

d ☐ No particular preparatory steps are being taken.

e ☐ Other. (Please specify in the space below)

Q6 How often do you require an urban revitalization corporation to report its projects to your municipality? (Single answer)
(The business report referred to in this question is not the routine report, but the one that involves the submission of a business report alongside a statement of income and expenses, as specified in the administrative guidelines)

a ☐ Once or more per month.

b ☐ Every three months.

c ☐ Every six months.

d ☐ Once a year.

e ☐ Once every two years or less.

f ☐ No special stipulations.

g ☐ Other. (Please specify in the box below)

Q7 Have you ever issued a business improvement order to an urban revitalization corporation? (Single answer)

a ☐ No business improvement order has ever been issued.

b ☐ I have issued a business improvement order. (To the extent possible, please provide details of the improvement order in the box below)

Q8 How do you decide (evaluate) whether to continue the designation of an urban revitalization corporation? (Single answer)

a ☐ Evaluation criteria are established and evaluated each fiscal year to determine whether or not to continue the designation.

b ☐ Although there are no evaluation criteria, a decision is made each fiscal year as to whether to continue the designation.

c ☐ When problems arise, the continuation of the designation is discussed.

d ☐ No special provisions are made for the continuation of the designation of the corporation.

Q9 (Respond only if you selected "a" in question 8) Please provide details on the contents of the evaluation criteria you have established in the space below.
If possible, please also attach PDF files or other documents setting out the evaluation criteria to the email with your answer.

Q.10 What are the challenges/issues in promoting urban development in cooperation with urban regeneration corporations?
Please select up to three items that apply. (Multiple answers)

a ☐ Sustainability of the management and operation of urban revitalization corporations.

b ☐ Positioning of urban revitalization corporations and the public benefit of their activities.

c ☐ Administrative structures and finances to support urban revitalization corporations.

d ☐ Relationships between urban revitalization corporations and local communities, other organizations, among others.

e ☐ Relationship between the urban revitalization corporation and the government.

f ☐ Smooth information sharing and liaison with urban revitalization corporations.

g ☐ Methods for evaluating the activities of urban revitalization corporations.

h ☐ Competencies of urban revitalization corporations (e.g., knowledge, experience and coordination skills).

i ☐ Issues related to the statutory systems utilized by urban revitalization corporations and the urban revitalization corporation system itself.

j ☐ Other.

If you can provide specific details of issues related to items "a" to "j," please provide them in the box below and to the extent possible.

If you have taken or are considering measures to address the above issues, please provide details of the measures in the box below.

Q11 Please select which item below best describes your outlook on the operation of the urban revitalization corporation system. (Single answer)

a ☐ We would like to cooperate with the corporations we currently designate.

b ☐ We would like to expand the corporate designation to other regions and other corporations.

c ☐ We would like to maintain the current situation.

d ☐ We would like to review the urban revitalization corporation system and its operation.

e ☐ Other.

If you can provide any further details on your outlook, please provide them in the box below.

For questions 12–24, municipalities that have designated more than one urban revitalization corporation should provide answers for each corporation.
(Municipalities with more than one designated corporation should duplicate this excel file or this sheet to answer this question.)

Please enter the corporate name relevant for answers to question 12 and onwards in the box below.
(Please provide the corporate name even if there is only one corporation designated by the municipality)

Corporate name:

(The corporation listed above is referred to in the following questions as "the relevant corporation")

Q12 Please select the most relevant motivation that led to the designation of the relevant corporation as an urban revitalization corporation. (Single answer)
*Please also refer to the supplementary explanation.

a ☐ The designation was made following an explicit initiative from the part of the corporation (or its maternity management).
b ☐ A consultation process led to the decision to designate the corporation after consultation with the corporation side (or its maternity management).
c ☐ The designation was made after the government approached the company to designate it as a corporation.
d ☐ This was triggered by a request from the government to promote the use of the urban revitalization corporation system.
e ☐ The corporate designation was based on the local vision and urban development plan.
f ☐ The process of urban revitalization discussions from either side led to the designation of an urban revitalization corporation.
g ☐ Other. (Please specify in the box below)

(Supplementary explanation)
a is when the corporation has clearly indicated that it wants to be designated as an urban revitalization corporation.
b is when the corporation is consulted about the designation as an urban revitalization corporation, rather than it clearly expressing an interest as in a.
c is when the government approaches a corporation to become an urban revitalization corporation.
d is when the government approaches or requests the use of the urban revitalization corporation system.
e is when the designation of an urban revitalization corporation is positioned in and based on the local vision and the local urban development plan, as devised by the relevant stakeholders.
f is when the designation of the corporation as an urban revitalization corporation was not initially envisaged, but rather took form as discussions on urban development activities unraveled.

Q13 Notwithstanding your intention in question 12, for what reasons did your municipality designate the relevant corporation as an urban revitalization corporation?
Please select up to three items that apply. (Multiple answers)

a ☐ To improve the quality of public facilities and spaces by utilizing private sector human resources and expertise.
b ☐ To reduce the cost of maintaining and managing public facilities and spaces by utilizing private sector human resources and expertise.
c ☐ To promote community development and area management in a specific area. (Please write the name of the area in the box below)

d ☐ To make use of a specific public space. (Please write the name of the public space in the box below)

e ☐ To promote specific projects and measures. (Please specify in the box below)

f ☐ Other. (Please specify in the box below)

(Supplementary information)
Question 14 asks about the expected role of the relevant corporation at the time of corporation designation.

Q14 Does the corporation have a vision for urban development in the area it covers? (Single answer)

(The term "vision" here refers to an area-specific vision, concept, and basic plan for urban development for an area in which at least the activities of the corporation are located. Area-specific visions for urban planning master plans are excluded.)

a ☐ There is a well-developed vision. (Please write the name of the vision in the box below)

b ☐ Vision development is being considered or planned.
c ☐ The need for a vision is being examined and discussed.
d ☐ There are currently no plans to establish a vision or any other related formulation.
e ☐ Other. (Please specify in the box below)

Q15 (Respond only if you selected "a" in question 14) How does the vision describe the work and activities carried out by the relevant corporation?
Please provide a summarized version of the description in the box below or attach PDF file of the vision to an email.
(If the vision is publicly available, please provide the URL of the relevant page below)

Q16 (Respond only if you selected "a" in question 14) How involved was the relevant corporation in the formulation of the vision? (Single answer)
*In this question, the "relevant corporation" also refers the predecessor organization that became the urban revitalization corporation.

- a ☐ The relevant corporation was the formulator of the vision.
- b ☐ The vision was formulated through a cooperation between the relevant corporation and the government.
- c ☐ The relevant corporation was involved as a member of the reviewing organization when the vision was established.
- d ☐ During the formulation of the vision, the relevant corporation engaged in an exchange of opinions about the vision.
- e ☐ The vision was formulated such that the goal was to designate and establish the relevant corporation only after the vision was finalized.
- f ☐ Other (Please specify in the box below).

(Supplementary information)
Question 17 asks about the current role of the relevant corporation.

Q17 What do you consider to be the current role of the relevant corporation for your municipality?
Please select one option that applies. (Single answer)

- a ☐ To provide complementary measures and activities for achieving the governmental administrative goals and policies (governmental supplementation).
- b ☐ To support the regional/local community goals for urban development (local support).
- c ☐ To intermediate and support the cooperation between the central government and the local government (intermediary support).
- d ☐ To take up new challenges through engagement in advanced/innovative activities and trial activities.
- e ☐ To serve as the main area management institution.
- f ☐ To conduct business activities autonomously through its own business.
- g ☐ Other. (Please specify in the box below)

Q18 What kind of work could you conduct in the relevant corporation at the time of corporation designation?
Please select **all** items that apply. (Multiple answers)
*The items are based on Article 119 of the Act on Special Measures Concerning Urban Renaissance, so please refer to the legal provisions as needed.

- a ☐ Article 119, Item 1-a (assistance to private business operators regarding urban development projects).
- b ☐ Article 119, Item 1-b (assistance to private business operators regarding housing maintenance).
- c ☐ Article 119, Item 1-c (assistance to private business operators regarding guidance facility development).
- d ☐ Article 119, Item 1-d (assistance to private business operators regarding use or management of underutilized land).
- e ☐ Article 119, Item 1-e (assistance to private business operators regarding site management).
- f ☐ Article 119, Item 2 (subsidies for the implementation of businesses in the previous items by specified non-profit corporations).
- g ☐ Article 119, Item 3-a (implementation of or participation in the businesses described in Item 1).
- h ☐ Article 119, Item 3-b (implementation of or participation in maintenance projects for facilities to promote convenience for residents, visitors, and others).
- i ☐ Article 119, Item 4 (acquisition, management, and land transfer).
- j ☐ Article 119, Item 5 (management of public facilities).
- k ☐ Article 119, Item 6 (installation of park facilities to improve the comfort of stay based a on park facility establishment and management agreement).
- l ☐ Article 119, Item 7 (integrated development or management of urban convenience promotion facilities based on the urban convenience promotion agreement).
- m ☐ Article 119, Item 8 (development and management of residential facilities based on a land use promotion agreement for underutilized and non-utilized land).
- n ☐ Article 119, Item 9 (management of sites based on a site management agreement).

o ☐ Article 119, Item 10-a (development or management of facilities to improve stay comfort).
p ☐ Article 119, Item 10-b (implementation of public relations or events to promote stay and resident interactions).
q ☐ Article 119, Item 11 (application procedures for permission to occupy and use roads and city parks).
r ☐ Article 119, Item 12 (collection, organization, and provision of information regarding urban renaissance).
s ☐ Article 119, Item 13 (research on urban renaissance).
t ☐ Article 119, Item 14 (public awareness regarding urban renaissance).
u ☐ Article 119, Item 15 (other businesses necessary for urban renaissance).
v ☐ Other. (Please specify in the box below)

Q19 What percentage of the relevant corporation's capital (funds in case of incorporated associations and foundations) are investments or contributions provided by your municipality?
Please enter the approximate percentage. If there is a value difference between the time of corporation designation and current days, then please enter the percentages for each of the two periods.

Percentage of your local government's investment/contribution to the relevant corporation's capital (funds) at time of corporation designation:	% (approximate)
Percentage of your local government's investment/contribution to the relevant corporation's capital (funds) in current days:	% (approximate)

Q20 Please select **all** items that apply regarding the relationship between the relevant corporation's business and the government.
Please also provide as much detail on the matter as possible in each box below (e.g., on business location, contents, among others). (Multiple answers)

a ☐ The government entrusts the relevant corporation with the designated management of public facilities and spaces owned by the government.

b ☐ The government entrusts the relevant corporation with businesses other (e.g., survey business and coordinated business) than those related to the designated management of public facilities and spaces.

c ☐ The relevant corporation conducts its business by occupying a public space.

d ☐ The government is generally not involved in the relevant corporation's business.
e ☐ Other. (Please specify in the box below)

Q21 Please select **all** items that apply regarding the involvement of government officials in the relevant corporation.
Please also provide as much detail on the matter as possible in each box below (e.g., number of employees and work style). (Multiple answers)

a ☐ Government officials are seconded to the relevant corporation full-time.

b ☐ Government officials are seconded to the relevant corporation but not full-time.

c ☐ The relevant corporation employs government OB or OB from its affiliated organizations.

d ☐ No government officials are involved in the operations of the relevant corporation.
e ☐ Other. (Please specify in the box below)

Q22 Please select the option that is the closest to the frequency of **regular** "reports/conferences" (i.e., regular meetings or sessions) between the relevant corporation and your municipality government. (Multiple answers)

a ☐ Two or more times a month.
b ☐ Once a month.
c ☐ Once every two to three months.
d ☐ Once every six months.
e ☐ Once a year or fewer.
f ☐ Other. (Please specify in the box below)

Please think of the "reports/conferences" mentioned here not as general meetings, board of directors meetings, or board meetings, but as situations where practical-level discussions and adjustments are made and where business status reports are held, regardless of face-to-face or online.

Q23 Please select the option that is the closest to the frequency of **daily** "contacts/consultations" (excluding busy periods) between the relevant corporation and your municipality government. (Single answer) *"Contacts/consultations" here includes email, phone calls, and social media messages

a Every day.
b One to two times a week.
c Two to three times a month.
d Once a month or fewer.
e Other. (Please specify in the box below)

We are aware that the frequency of contacts and consultations may vary depending on the season, event occurrence, and other factors, but please provide an answer here based on how often you interact with the relevant corporation during regular periods, not during busy periods. Please think of interactions via phone, email, and social media rather than in-person meetings or online conferences in answering this question.

Q24 Please write about the issues faced by the relevant corporation as an urban revitalization corporation and the expectations for the relevant corporation from a governmental perspective. (Descriptive answer)